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重慶長安民生物流股份有限公司 Changan Minsheng APLL Logistics Co., Ltd.*

(A joint stock limited company incorporated in the People's Republic of China with limited liability)

(Stock Code: 01292)

(I) NON-EXEMPT CONTINUING CONNECTED TRANSACTIONS FOR 2025 AND MAJOR TRANSACTION; AND

(II) CONTINUING CONNECTED TRANSACTIONS EXEMPT FROM INDEPENDENT SHAREHOLDERS' APPROVAL REQUIREMENTS FOR 2025

NON-EXEMPT CONTINUING CONNECTED TRANSACTIONS

As mentioned in the Announcement and Circular, the Company sought approval from the Shareholders at the general meeting for the following framework agreements, each for a term of three years commencing on 1 January 2024 and expiring on 31 December 2026 and the annual cap of each non-exempt continuing connected transactions contemplated under the framework agreements for the year ended 31 December 2024:

- (1) the framework agreement with Changan Automobile, pursuant to which the Group shall provide logistics services (including but not limited to the following logistics services: finished vehicle transportation, tire assembly, and supply chain management for car raw materials, components and parts) to Changan Automobile and its associates;
- (2) the framework agreement with China Changan, pursuant to which the Group shall provide logistics services (including but not limited to the following logistics services: finished vehicle transportation, tire assembly, supply chain management for car raw materials, components and parts; and logistics services for non-automobile products, such as transformer, steel, optical product and specialty product) to China Changan and its associates;
- (3) the framework agreement with Minsheng Industrial, pursuant to which the Group shall purchase logistics services from Minsheng Industrial and its associates; and
- (4) the framework agreement with Zhuangbei Finance, pursuant to which Zhuangbei Finance shall provide the Group with settlements, deposit and loans, note discounting services.

Since the Company would like to provide a more appropriate level of the annual cap for each Non-Exempt Continuing Connected Transactions for each year, the Company will re-comply with the relevant Listing Rules requirements (including setting the annual caps, issuing announcement(s) and obtaining Independent Shareholders' approval) for the Proposed Caps for 2025 and 2026 in relation to each of the Non-Exempt Continuing Connected Transactions contemplated under the Framework Agreements for the Non-Exempt Continuing Connected Transactions.

The cap(s) for 2024 (including the maximum outstanding daily balance on the Deposit for 2024) for the Non-Exempt Continuing Connected Transactions under each of the Framework Agreements for the

Non-exempt Continuing Connected Transactions with each of Changan Automobile, China Changan, Minsheng Industrial and their respective associates, and Zhuangbei Finance will expire on 31 December 2024. As such, the Company has estimated and will seek for approval by Independent Shareholders at the EGM for the annual cap(s) (including the maximum outstanding daily balance on the Deposit) for the year ending 31 December 2025 in relation to the Non-Exempt Continuing Connected Transactions contemplated under each of the Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions.

As at the date of the announcement, China Changan holds approximately 25.44% of the total issued share capital of the Company and 17.98% equity interests in Changan Automobile. In addition, CSGC holds 100% equity interests in China Changan and 14.23% equity interests in Changan Automobile. SIAMC, a wholly-owned subsidiary of CSGC, holds 4.60% equity interests in Changan Automobile. The ultimate shareholder of SIAMC is CSGC. The ultimate beneficial owner of CSGC is the SASAC of the State Council of the PRC. Zhuangbei Finance is a member company of CSGC in that CSGC holds 22.90% equity interests and China Changan holds 13.27% equity interests. The ultimate beneficial owner of Zhuangbei Finance is CSGC. As at the date of the announcement, the Company holds approximately 0.81% equity interests in Zhuangbei Finance. Therefore, according to the Listing Rules, the transactions between the Group and each of China Changan, Changan Automobile, Zhuangbei Finance and their respective associates become connected transactions of the Company.

In addition, Minsheng Industrial is a substantial shareholder of the Company, holding approximately 15.90% of the total issued share capital of the Company, thus Minsheng Industrial and its associates are also connected persons of the Company. The ultimate shareholder of Minsheng Industrial is Chongqing SASAC of the PRC.

NON-EXEMPT CONTINUING CONNECTED TRANSACTIONS FOR 2025 AND MAJOR TRANSACTION

In order to provide a more appropriate level of the annual cap for each Non-Exempt Continuing Connected Transactions for 2025 and 2026 in relation to each of the Non-Exempt Continuing Connected Transactions contemplated under the Framework Agreements for the Non-Exempt Continuing Connected Transactions, the Company has estimated and will seek for approval by Independent Shareholders at the EGM for the annual cap(s) (including the maximum outstanding daily balance on the Deposit) for the year ending 31 December 2025 in relation to the Non-Exempt Continuing Connected Transactions contemplated under each of the Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions. With respect to the Non-Exempt Continuing Connected Transactions for the year ending 31 December 2026 contemplated under the Framework Agreements for the Non-Exempt Continuing Connected Transactions, the Company will re-comply with the relevant Listing Rules requirements (including setting the annual cap, issuing announcement(s) and obtaining Independent Shareholders' approval).

Since one or more of the applicable percentage ratios of the Non-Exempt Continuing Connected Transactions for 2025 contemplated under each of the Framework Agreements for the Non-Exempt Continuing Connected Transactions with Changan Automobile and China Changan and their respective associates (notwithstanding the fact that the annual caps for the continuing connected transactions under the framework agreement with Changan Automobile and the framework agreement with China Changan are subject to aggregation for purpose of Rule 14A.82 of the Listing Rules) as calculated under Rule 14.07 of the Listing Rules are above 5%, each of the Non-Exempt Continuing Connected Transactions for 2025 with Changan Automobile and China Changan and their respective associates are subject to the reporting, annual review, announcement and Independent Shareholders' approval requirements.

Since one or more of the applicable percentage ratios of the Non-Exempt Continuing Connected Transactions for 2025 contemplated under the Framework Agreement for the Non-Exempt Continuing Connected Transactions with Minsheng Industrial and its associates as calculated under Rule 14.07 of the Listing Rules are above 5%, the Non-Exempt Continuing Connected Transactions for 2025 with Minsheng Industrial and its associates are subject to the reporting, annual review, announcement and Independent Shareholders' approval requirements.

Since the highest applicable percentage ratio in relation to the maximum outstanding daily balance on

the Deposit for 2025 under the framework agreement with Zhuangbei Finance in relation to the deposit as calculated under Rule 14.07 of the Listing Rules exceeds 25% but less than 75%, the deposit transaction contemplated under such framework agreement with Zhuangbei Finance also constitutes a major transaction of the Company under Chapter 14 of the Listing Rules and is subject to the reporting, annual review, announcement, and Independent Shareholders' approval requirements.

Under Rule 14A.90 of the Listing Rules, the transactions relating to the provision of loans and note discounting services to the Group by Zhuangbei Finance contemplated under the framework agreement with Zhuangbei Finance are exempted from the reporting, annual review, announcement and Independent Shareholders' approval requirement as these financial assistance provided by a connected person for the benefit of the Group are conducted on normal commercial terms where no security over the assets of the Group will be granted in respect of the financial services.

Under the Listing Rules, the transactions relating to the provision of settlement service to the Group by Zhuangbei Finance contemplated under the framework agreement with Zhuangbei Finance is exempt from the reporting, annual review, announcement and Independent Shareholders' approval requirements as the annual amount for the settlement services is expected to be less than HK\$3,000,000.

CONTINUING CONNECTED TRANSACTIONS EXEMPT FROM INDEPENDENT SHAREHOLDERS' APPROVAL REQUIREMENTS

As disclosed in the Announcement, on 30 October 2023, the Company entered into the following framework agreements, each for a term of three years commencing on 1 January 2024 and expiring on 31 December 2026:

- (1) the framework agreement with China Changan, pursuant to which the Group shall purchase security and cleaning services and property leasing services from China Changan and its associates;
- (2) the framework agreement with APLL, pursuant to which the Group shall (i) provide logistics services to APLL and its associates and (ii) purchase logistics services from APLL and its associates; and
- (3) the framework agreement with Minsheng Industrial, pursuant to which the Group shall provide logistics services to Minsheng Industrial and its associates.

As disclosed in the Announcement, on 30 October 2023, Nanjing CMSC entered into the framework agreement with Baogang Zhushang, pursuant to which Nanjing CMSC shall provide logistics services to Baogang Zhushang and its associates for a further term of three years commencing on 1 January 2024 and expiring on 31 December 2026.

Since the Company would like to provide a more appropriate level of the annual cap for each Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for each year, the Company will re-comply with the relevant Listing Rules requirements (including setting the annual caps, issuing announcement(s) and if required, obtaining Independent Shareholders' approval) for the Proposed Caps for 2025 and 2026 in relation to each of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements contemplated under the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements.

The caps for 2024 for the continuing connected transactions under each of the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements with each of China Changan, APLL, Minsheng Industrial and their respective associates as well as the cap for 2024 for the continuing connected transactions under the relevant framework agreement entered into between Nanjing CMSC and Baogang Zhushang will expire on 31 December 2024. As such, the Company has estimated the annual cap for 2025 in relation to the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements.

As at the date of the announcement, APLL is also a substantial shareholder of the Company, holding approximately 19.99% of the total issued share capital of the Company. The ultimate beneficial owner of

APLL is Kintetsu World Express, Inc. Therefore, according to the Listing Rules, the transactions between the Company and each of China Changan, APLL, Minsheng Industrial and their respective associates constitute connected transactions of the Company under Chapter 14A of the Listing Rules.

As the Company and Sumitomo hold 67% and 33% of the registered capital of Nanjing CMSC respectively, and Sumitomo holds 49% of the registered capital of Baogang Zhushang, according to the Listing Rules, Baogang Zhushang is a connected person of the Company at the subsidiary level and the transactions between Nanjing CMSC and Baogang Zhushang contemplated under such framework agreement constitute continuing connected transactions of the Company.

CONTINUING CONNECTED TRANSACTIONS EXEMPT FROM INDEPENDENT SHAREHOLDERS' APPROVAL REQUIREMENTS FOR 2025

In order to provide a more appropriate level of the annual cap for each Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 and 2026, the Company has estimated the annual cap for 2025 in relation to the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements. With respect to the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2026 contemplated under the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements, the Company will re-comply with the relevant Listing Rule requirements (including issuing announcement(s) and, if required, obtaining Independent Shareholders' approval).

With respect to the provision of security and cleaning services and property leasing services to the Group by China Changan and its associates, the provision of logistics services to APLL and its associates by the Group, the purchase of the logistics services from APLL and its associates by the Group and the provision of logistics services to Minsheng Industrial and its associates by the Group

Since the applicable percentage ratios in respect of each of the provision of the security and cleaning services and property leasing services to the Group by China Changan and its associates under the relevant framework agreement with China Changan, the provision of the logistics services to APLL and its associates by the Group and the provision of logistics services to the Group by APLL and its associates under the relevant framework agreement with APLL and the provision of the logistics services to Minsheng Industrial and its associates by the Group under the relevant framework agreement with Minsheng Industrial as calculated under Rule 14.07 of the Listing Rules are all less than 5%, the above transactions are subject to reporting, annual review and announcement requirements, but exempt from Independent Shareholders' approval requirements.

With respect to the logistics services provided by Nanjing CMSC to Baogang Zhushang

Baogang Zhushang is a connected person of the Company at the subsidiary level. Since the applicable percentage ratios of the transaction of the provision of logistics services to Baogang Zhushang and its associates by Nanjing CMSC under the relevant framework agreement between Nanjing CMSC and Baogang Zhushang as calculated under Rule 14.07 of the Listing Rules are less than 5%, the above transactions are subject to reporting, annual review and announcement requirements, but exempt from Independent Shareholders' approval requirements.

THE EGM

The Company proposes to convene the EGM to seek approval from Independent Shareholders on (among others) Non-Exempt Continuing Connected Transactions for 2025 and major transaction (including the respective annual caps for each of Non-Exempt Continuing Connected Transactions and maximum outstanding daily balance on the Deposit for 2025).

The Independent Board Committee comprising of all the independent non-executive Directors will be formed to advise the Independent Shareholders in connection with the Non-Exempt Continuing Connected Transactions for 2025 and major transaction (including the respective annual caps for each of the Non-Exempt Continuing Connected Transactions and maximum outstanding daily balance on the Deposit for 2025), and Quam Capital has been appointed as the Independent Financial Adviser to advise

the Independent Board Committee and the Independent Shareholders on the fairness and reasonableness of the Non-Exempt Continuing Connected Transactions for 2025 and major transaction (including the respective annual caps for each of the Non-Exempt Continuing Connected Transactions and maximum outstanding daily balance on the Deposit for 2025), and whether such transactions are in the interests of the Company and its Shareholders as a whole.

A circular regarding further particulars of the Non-Exempt Continuing Connected Transactions for 2025 and major transaction (including the respective annual caps for each of the Non-Exempt Continuing Connected Transactions and maximum outstanding daily balance on the Deposit for 2025), with the letter from each of the Independent Board Committee and Quam Capital to Shareholders, is expected to be despatched to Shareholders on or before 31 December 2024, as additional time is required to prepare certain information to be contained in the circular by the Company.

I. NON-EXEMPT CONTINUING CONNECTED TRANSACTIONS FOR 2025 AND MAJOR TRANSACTION

1. Introduction

Reference is made to the Announcement and the Circular of the Company in relation to, among others, the Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions entered into by the Company with each of Changan Automobile, China Changan, Minsheng Industrial and Zhuangbei Finance, each for a term of three years commencing on 1 January 2024 and expiring on 31 December 2026 (both days inclusive). The entering into the Framework Agreements for the Non-Exempt Continuing Connected Transactions and the annual cap for 2024 for each of the Non-Exempt Continuing Connected Transactions contemplated thereunder were approved by the Shareholders of the Company at the general meeting held on 19 February 2024.

As mentioned in the Announcement and Circular, the Company sought approval from the Shareholders at the general meeting to approve the annual cap for 2024 in relation to the Non-Exempt Continuing Connected Transactions contemplated under each of the Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions. Since the Company would like to provide a more appropriate level of the annual cap for each Non-Exempt Continuing Connected Transactions for each year, the Company will re-comply with the relevant Listing Rules requirements (including setting the annual caps, issuing announcement(s) and obtaining Independent Shareholders' approval) for the Proposed Caps for 2025 and 2026 in relation to each of the Non-Exempt Continuing Connected Transactions contemplated under the Framework Agreements for the Non-Exempt Continuing Connected Transactions.

The cap(s) for 2024 (including the maximum outstanding daily balance on the Deposit for 2024) for the Non-Exempt Continuing Connected Transactions under each of the Framework Agreements for the Non-exempt Continuing Connected Transactions with each of Changan Automobile, China Changan, Minsheng Industrial and their respective associates and Zhuangbei Finance will expire on 31 December 2024. As such, the Company has estimated and will seek for approval by Independent Shareholders at the EGM for the annual cap(s) (including the maximum outstanding daily balance on the Deposit) for the year ending 31 December 2025 in relation to the Non-Exempt Continuing Connected Transactions contemplated under each of the Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions. With respect to the Non-Exempt Continuing Connected Transactions for the year ending 31 December 2026 contemplated under the Framework Agreements for the Non-Exempt Continuing Connected Transactions, the Company will re-comply with the relevant Listing Rules requirements (including setting the annual cap, issuing announcement(s) and obtaining Independent Shareholders' approval).

Apart from setting the cap for 2025 for each Non-Exempt Continuing Connected Transactions in manner as disclosed in this announcement, the Company confirms that there have been no changes to the terms of the Framework Agreements for the Non-Exempt Continuing Connected Transactions nor the categories of the Non-Exempt Continuing Connected Transactions contemplated thereunder.

As at the date of the announcement, China Changan holds approximately 25.44% of the total issued share capital of the Company and 17.98% equity interests in Changan Automobile. In addition, CSGC holds 100% equity interests in China Changan and 14.23% equity interests in Changan Automobile. SIAMC, a wholly-owned subsidiary of CSGC, holds 4.60% equity interests in Changan Automobile. The ultimate shareholder of SIAMC is CSGC. The ultimate beneficial owner of CSGC is the SASAC of the State Council of the PRC. Zhuangbei Finance is a member company of CSGC in that CSGC holds 22.90% equity interests and China Changan holds 13.27% equity interests. The ultimate beneficial owner of Zhuangbei Finance is CSGC. As at the date of the announcement, the Company holds approximately 0.81% equity interests in Zhuangbei Finance. Therefore, according to the Listing Rules, the transactions between the Group and each of China Changan, Changan Automobile, Zhuangbei Finance and their respective associates become connected transactions of the Company.

In addition, Minsheng Industrial is a substantial shareholder of the Company, holding approximately 15.90% of the total issued share capital of the Company, thus Minsheng Industrial and its associates are also connected persons of the Company. The ultimate shareholder of Minsheng Industrial is Chongqing SASAC of the PRC.

2. Changan Group CCT

Historically, China Changan and its associates have been the Group's major customers. The Non-exempt Continuing Connected Transactions with Changan Automobile and China Changan (the "Changan Group CCT") include:

- (i) provision of logistics services (including but not limited to the following logistics services: finished vehicle transportation, tire assembly, and supply chain management for car raw materials, components and parts) to Changan Automobile and its associates, in relation to the whole automobile industrial chain with a main focus on finished vehicle transportation; and
- (ii) provision of logistics services (including but not limited to the following logistics services: finished vehicle transportation, tire assembly, supply chain management for car raw materials, components and parts; and logistics services for non-automobile products, such as transformer, steel, optical product and specialty product) to China Changan and its associates, primarily automobile parts transportation.

With respect to the Changan Group CCT, the Group mainly provides inbound logistics, outbound logistics, after-sales logistics, international logistics and distribution processing (mainly tire assembly) to Changan Group.

For logistics industry, the alliance between automobile manufacturers and logistics services providers are common in the PRC market. It is typical that a substantial part of the logistics services will be provided by related entity(ies) within the group of companies. The Group is no exception and Changan Group has been the Group's long-term client. As the Group is primarily engaged in automobile logistics and relies on the automobile production and sales of Changan Group, the fluctuation of Changan Group's automobile production and sales would undoubtedly impact on the business performance of the Group. The Company is fully aware that if Changan Group ceases to use or substantially reduces the use of the Group's logistics services and if the Group is not able to secure new customers with similar sales volume on terms acceptable to the Group, the business scale of the Group will be substantially reduced and the financial performance of the Group will be adversely affected. To mitigate potential risk that may cause to the Group, the Group has adopted the following measures:

• maintain the flexibility in switching the use of distribution centres and/or storage facilities for other independent customers;

- explore full range automobile industry chain businesses by developing wider after-sales logistics and automobile aftermarket logistics. The after-sales logistics and automobile aftermarket logistics services can be provided independently and will not be affected by the business fluctuation of Changan Group; and
- explore emerging businesses in new energy vehicles and used cars in order to reduce the reliance on the business from Changan Group.

In addition, for the past few years, the Group has adopted the general development strategy of "beyond Changan Group and beyond Automobile Industry" which in brief indicates that the Group shall (i) consolidate traditional businesses (i.e. automobile logistics businesses with Changan Group): traditional business is the foothold of the Group's sustainable development. As the revenue derived from transactions with Changan Group still accounts for a substantial portion of the revenue of the Group, the Group would need to first consolidate traditional business to stabilize our primary sources of revenue of the Group; (ii) explore automobile logistics business from non-connected parties: in addition to traditional business, the Group leverages on its automobile logistics strength and extensive network nationwide to explore automobile logistics business from non-connected parties to mitigate sales fluctuation of Changan Automobile; and (iii) explore non-automobile logistics businesses: given the inherent volatility of the automobile industry, the Company considers it would be in the best interests of the Company and its Shareholders as a whole to diversify and explore revenue stream from other source and from non-connected parties so as to mitigate the uncertainties and risks of having business sources concentrated in a single industry.

Additionally, to maintain a balanced customer portfolio and to mobilize employee enthusiasm in market expansion, the Company has set up a special fund to incentivize and reward those market development personnel. The reward will vary in percentage based on the nature and profit of the developed business with Independent Third Parties. The Company shall from time to time evaluate the achievement of the special working group and the effectiveness of the reward scheme.

With all the efforts, for the three years ended 31 December 2023, the transaction amount with business partners who are Independent Third Parties amounted to RMB1,809,936,000, RMB2,509,632,129 and RMB2,388,536,729, representing approximately 30.06%, 32.51% and 29.97% of the total revenue of the Group, respectively. The Group has been making progress in reducing heavy reliance on the business transactions with Changan Group during the past few years.

For the financial year ended 31 December 2023 and the six months ended 30 June 2024, the transaction amount with business partners who are Independent Third Parties amounted to approximately RMB2,388,536,729 (audited) and RMB1,357,193,510 (unaudited) respectively, representing approximately 29.97% and 32.58% of the Group's revenue for the financial year ended 31 December 2023 and the six months ended 30 June 2024. As indicated above, the revenue derived from Independent Third Parties in the six months ended 30 June 2024 increased by approximately by 2.61% compared to that in 2023.

The Group will remain committed to the "beyond Changan Group and beyond Automobile Industry" development strategy to continue to explore automobile business with non-connected parties and non-automobile business to reduce reliance on Changan Group.

3. The Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions

As mentioned in the Announcement and Circular, on 30 October 2023, the Company entered into the following framework agreements, each for a term of three years commencing on 1 January 2024 and expiring on 31 December 2026:

(1) the framework agreement with Changan Automobile, pursuant to which the Group shall provide

logistics services (including but not limited to the following logistics services: finished vehicle transportation, tire assembly, and supply chain management for car raw materials, components and parts) to Changan Automobile and its associates;

- (2) the framework agreement with China Changan, pursuant to which the Group shall provide logistics services (including but not limited to the following logistics services: finished vehicle transportation, tire assembly, supply chain management for car raw materials, components and parts; and logistics services for non-automobile products, such as transformer, steel, optical product and specialty product) to China Changan and its associates;
- (3) the framework agreement with Minsheng Industrial, pursuant to which the Group shall purchase logistics services from Minsheng Industrial and its associates; and
- (4) the framework agreement with Zhuangbei Finance, pursuant to which Zhuangbei Finance shall provide the Group with settlements, deposit and loans, note discounting services.

The Framework Agreements for the Non-Exempt Continuing Connected Transactions are not inter-conditional with each other. The transactions contemplated under each of the Framework Agreements for the Non-Exempt Continuing Connected Transactions shall be conducted on a non-exclusive basis. Separate written agreement(s) setting out the detailed terms shall be, if required, entered into between the relevant parties for each Non-Exempt Continuing Connected Transaction. Payment of each Non-Exempt Continuing Connected Transaction will be settled in cash in arrears, or in accordance with the payment terms agreed by the relevant parties in the contract(s) to be entered into pursuant to the relevant framework agreements.

4. Internal Control Measures to ensure the Continuing Connected Transactions be conducted in Accordance with the Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions

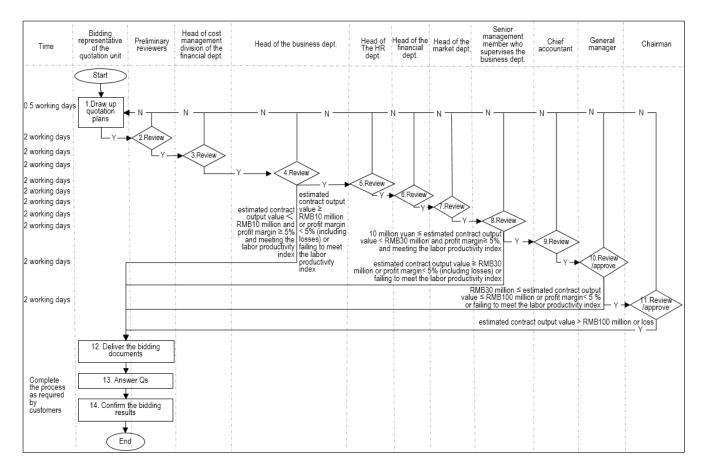
The Company has established a series of internal control measures in order to ensure that the pricing mechanism and terms of the transactions are fair and reasonable and no less favorable than the terms provided by any independent third party so as to ensure that they serve the interest of the Company and the Shareholders as a whole. Such internal control measures mainly include:

- (1) The pricing in relation to provision of logistics services to our customers is largely market driven. The price for outsourced logistics business is primarily determined by internal comparison method, whereas the price for newly outsourced business is primarily determined by bidding process.
- (2) If the pricing in relation to provision of logistic services to our customers is to be determined by bidding, the Company will adhere to the following key procedures under the Company's Bidding Quotation Process and Bidding Quote Management Procedure:
 - (i) Parties responsible for preparing the bidding documents:

Role	Responsibility	Participants
Bidding representative of the quotation unit	 Clarify any further information regarding bidding requirements in the process of quotation by maintaining communication with the customer; Gather up the technical and operation plans and business plan as reviewed and approved, submit those documents in the manner as required by the customer; Truthfully fill in the project operation analysis list (including but not limited to output value, profit, labor productivity, contract period, payment period and method to suppliers and customers, etc.) according to the quotation process requirements, finally check whether the project wins the bid; if it is, confirm the final quotation, cost and supplier information, and if not, draw up and upload an analysis report. 	Business development managers/commercial attaches/ marketing specialists/ project specialists/ project managers/ marketing officers
Preliminary reviewers	 Marketing managers/commercial managers are responsible for reviewing the business plan and assessing operational risks etc. within their scope of authority. Financial managers of the business department are responsible for assessing project costs and risk of capital utilization within their scope of authority. Managers of the market department are responsible for reviewing whether the existing businesses and newly-developed businesses meet the profitability as required. HR managers or general managers of the business department are responsible for reviewing whether new projects meet the labor productivity index as required by the Company within their scope of authority. 	Marketing managers, commercial managers, financial officers of the business department, HR managers or general managers of the business department
Head of the cost management division under the financial department	Managers of the cost management division under the financial department are responsible for assessing project costs, estimated performance, financial settlement risks, capital occupancy and profit.	Managers of the cost management division of the financial department
Head of the business department	 Review and approve the performance, financial settlement risks, capital occupation, profit, etc. of projects with estimated contract output value < RMB10 million and profit margin ≥ 5% and meeting the labor productivity index required; Review the feasibility of business and technical plans of projects with estimated contract output value ≥ RMB10 million or profit margin < 5% (including losses) or failing to meet the labor productivity index required. 	Head of the business department, deputy head of the business department
Head of the HR department	Review whether new projects meet the labor productivity index required by the Company with estimated contract output value ≥ RMB10 million	Head of the HR department, deputy head of the HR department

Head of the financial department	Review the estimated costs, estimated performance, financial settlement risks, capital occupation, profit, etc. of projects with estimated contract output value \geq RMB10 million or profit margin < 5% (including losses).	Head of the financial department
Head of the market department	Review whether the partners are falling in range of the Company's white list of customers, meet the high-quality development requirements of the Company, market risks and feasibility of projects with estimated contract output value \geq RMB10 million or profit margin < 5% (including losses) in the six major business lines (i.e., auto—finished vehicles logistics, auto—parts and components logistics, auto—spare parts logistics, auto—international logistics, non-automobile logistics and new ecology).	Head of the market department
Senior management member who supervises business departments	 (1) Review and approve overall risks and feasibility of projects with RMB10 million ≤ estimated contract output value < RMB30 million and the profit margin ≥ 5%, and meeting the labor productivity index required; (2) Review the overall risks and feasibility of projects with estimated contract output value ≥ RMB30 million or profit margin< 5% (including losses) or failing to meet the labor productivity index required. 	Senior management member
Chief accountant	Review the investment budget, capital occupation, cost control, operating efficiency, etc. of projects with estimated contract output value \geq RMB30 million or profit margin < 5 % (including losses) or failing to meet the labor productivity index required, which need to be reported to the general manager and chairman.	Chief accountant
General Manager	 (1) Review and approve the overall feasibility of projects (RMB30 million ≤ estimated contract output value ≤ RMB100 million) or projects with profit margin < 5 % (excluding losses) or failing to meet the labor productivity index required by the Company; (2) Review the overall feasibility of estimated contract output value > RMB100 million or loss. 	General Manager
Chairman	Approve the overall feasibility of projects with estimated contract output value > RMB100 million or losses.	Chairman

(ii) Work flowchart regarding the bidding



- (3) When adopting the cost-plus approach to arrive at the price for provision of logistic services, the Group will initially gather necessary information including the technical specification and operational requirements, etc. regarding the logistic services from potential customers. Based on the customers' requirements, the Group will devise the prices after having taken into account all the direct fixed and variable costs (cost of materials, labour cost and other overhead expenses) associated with the services, with a mark-up (ranging from 3% to 12%) to the cost. The mark-up represents the gross profit of the Group. Please refer to paragraph (2)(i) above regarding the parties responsible for reviewing the pricing using the cost-plus approach.
- (4) In respect of purchasing logistics services by the Group, the Group has to adhere to the process of procurement set out in the Group's Procurement Management Procedure of Bidding and Compared Pricing. The Company will sign the implementation contract(s) governed by the relevant framework agreement(s).
- (5) When bidding or compared pricing method is adopted, all the specification documents will be made public to potential bidders, with all primary terms of relevant contracts clearly set out therein, so as to ensure that the terms obtained are no less favourable than the terms offered to or by independent third parties.
- (6) The external auditors of the Company will conduct an interim review and year-end audit for each financial year, and will issue their opinion and letter to the Board in relation to the pricing policies and annual caps of the continuing connected transactions of the Company conducted during the preceding financial year pursuant to the Listing Rules. In addition, according to the Listing Rules, the independent non-executive Directors of the Company will conduct an annual review with respect to the continuing connected transactions of the Company throughout the preceding financial year and

confirm the transactional amounts and terms of the transactions in the annual report of the Company.

- (7) The Supervisory Committee are also responsible for, among others, supervising on the continuing connected transactions of the Company and reviewing the fairness of the transactions and whether the pricing of the transactions is fair and reasonable.
- (8) The Company's Audit and Legal Affairs Center established protocols including *Internal Control Assessment Workflow* and *Internal Control Assessment Manual*, assessing and monitoring the internal control work of the Group from the top down. All units of the Group shall update their internal control manual on a regular basis to ensure its effectiveness, and to identify and remedy the deficiencies in a prompt manner.
- (9) The Company's Audit and Legal Affairs Center established the *Regulation on Connected Transactions of Changan Minsheng APLL Logistics Co., Ltd.*, joining efforts of relevant departments to control connected transactions of the Group collectively. Primary measures include (i) the Audit and Legal Affairs Center, operational units and Finance Management Center shall pay extra attention to and conduct prudent review of the separate written agreements governed by relevant framework agreements entered into by the Group and connected persons to ensure the terms of the agreements conform to the corresponding framework agreement and are on normal commercial terms; (ii) the Finance Management Center updates the aggregated amount of each of the connected transactions under the framework agreements based on the monthly financial data and submits a report on the connected transactions of the Group to the Audit and Legal Affairs Center; (iii) the Audit and Legal Affairs Center compares the report(s) with the approved annual caps of the connected transactions under each of the framework agreements and report to or warn the officers of the Company and relevant departments and advise the management of the Company to consider whether or not to adjust the relevant annual caps according to the Listing Rules.
- (10) The Company's Audit and Legal Affairs Center, the Audit and Risk Committee of the Company and the Supervisory Committee shall each conduct random internal assessments on the internal control measures and the financial information of the Company, in order to ensure that the internal control measures in respect of the connected transactions remain complete and effective. Furthermore, they convene meetings at least twice a year to discuss and assess the implementation status of connected transactions. Meanwhile, the Audit and Legal Affairs Center shall conduct prudent review and appraisal of the contracts entered into by the Company, the operational departments shall monitor the transactional amounts in a timely manner and manage the compliance during the process of business operations.

The Company shall strictly follow the relevant protocols of internal control to ensure the pricing mechanism is transparent and the implementation of such pricing mechanism is subject to strict scrutiny by the Group and that connected transactions are conducted in a fair and reasonable manner and in all respect in the best interests of the Company and its Shareholders as a whole.

5. Pricing Policy, Historical Figures, Historical Caps, Proposed Caps for each of the Non-Exempt Continuing Connected Transactions for 2025 and Rationale

The caps in respect of each of the Non-Exempt Continuing Connected Transactions for 2025 are set out as follows:

1. Logistics services (including but not limited to the following logistics services: finished vehicle transportation, tire assembly, and supply chain management for car raw materials, components and parts) provided by the Group to Changan Automobile and its associates

Generally, the pricing of the logistics services to be provided by the Group is market driven. As the transactions contemplated under the framework agreement shall be conducted on a non-exclusive basis, the Group has specified marketing and client servicing teams to liaise with and ascertain whether any particular logistic service will be conducted by public tender. The pricing of the services provided under the agreement shall be determined in accordance with, to the extent if the Group has a choice, the principles and order of this section:

(1) Bidding Price: the price will be arrived at by bidding process in principle. The bidding price shall be a price conducted after a bidding procedure according to the PRC Bidding Law. The Company has established Bidding Quotation Process and Bidding Quote Management Procedures. Briefly, the Company's Enterprise Technical Center will draw up the technical and operation plans whereas the Marketing Management Center will provide business plan and the two departments will collaborate in preparing the bidding document in accordance with the specific requirements of our customers. Bidding representative of the Company will deliver the bidding offer and follow up on the bidding process. The Company will set up a working group to assist the bidding representative in response to the bidding before the bidding representative will finally be informed of the bidding results.

Pricing policy

- (2) Internal Compared Price: in determining the quote to be offered by the Group in internal compared pricing method, whenever practical and appropriate, the Company will comprehensively consider the feasibility of the project, and the Company's knowledge on at least two competing third parties to ascertain whether and at what price the Group should participate in the project.
- (3) Cost-plus Price: to be determined with reference to a reasonable cost plus a reasonable profit margin. The Company will consider the labor cost, equipment operation cost, material inputs and etc. to comprehensively measure the cost. The profit margin for each project varies depending on the different technical requirements, staffing, resources commitment and location.

If the Group does not have a choice in the pricing policy, the Group will endeavor to determine the price(s) based on cost-plus basis to ensure that the Group can achieve a reasonable profit in participating in the project(s).

	Historical figures	Historical caps (for 2022-2024)	Proposed Cap for 2025	Basis of determination of the Proposed Cap for 2025
Proposed cap and basis	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB5,029,170,000 RMB5,378,349,713 and RMB4,060,170,000 respectively	For the three years ended 31 December 2024, RMB6,000,000,000 RMB7,000,000,000 and RMB7,000,000,000 respectively		From January to September 2024, the automobile production volume and sales volume in the PRC were approximately 21,470,000 vehicles and 21,571,000 vehicles, respectively, up by 1.9% and 2.4% year on year; the production volume of Changan Automobile reached 1,770,167 vehicles, decreased by 3.85% year on year and the sales volume was 1,904,979 vehicles, increased by 1.89% year on year. As a major logistics service provider of Changan Automobile, the Group expects to continue to provide logistics services for Changan Automobile and its associates in 2025 to maximize the revenue of the Group. The proposed annual cap for the year ending 31 December 2025 for provision of logistics services to Changan Automobile and its associates by the Group was determined after having considered: (i) the estimated transaction amount with Changan Automobile and its associates in 2024 is approximately RMB5.9 billion; (ii) the projected level of the incremental transaction amount with Changan Automobile and its associates in 2025 is approximately RMB700 million

thanks to that the export volume of Changan Automobile by sea is expected to increase to 370,000 units in 2025 from 270,000 units in 2024, with a growth rate of approximately 40%; (iii) the base of Changan Automobile in Thailand for new energy cars is progressing smoothly as planed and is expected to be put into production in the first quarter of 2025, with an annual production capacity of 100,000 vehicles. The Group is closely monitoring the pace of the customer's construction progress of the Thailand project. This project is estimated to generate a revenue close to RMB100 million in 2025 for the Group; (iv) the Group plans to promote tyre integration and package integration at the bases of Changan Automobile in Chongqing, Nanjing, Hangzhou and Hefei in 2025 to develop integrated businesses in the four segments including front-end transportation, warehousing and storage operation, tyre assembly, and sorting and distribution, with an estimated revenue of close to RMB100 million; and (v) Changan Automobile has new models released September 2024, including the Deepal L07, Avita 07, Qiyuan E07, the fourth-generation CS75PLUS, and the Changan Kaicheng V919 etc., and keep a moderate buffer to respond to the inherent volatility of the auto market and to accommodate any potential momentum increase in the launch of new models of Automobile Changan associates in 2025. With reference to the above factors, the Board is of the view that the proposed annual cap for the year ending 31 December 2025 is fair and reasonable.

2. Logistics services (including but not limited to the following logistics services: finished vehicle transportation, tire assembly, supply chain management for car raw materials, components and parts; and logistics services for non-automobile products, such as transformer, steel, optical product and specialty product) provided by the Group to China Changan and its associates

Generally, the pricing of the logistics services to be provided by the Group is market driven. As the transactions contemplated under the framework agreement shall be conducted on a non-exclusive basis, the Group has specified marketing and client servicing teams to liaise with and ascertain whether any particular logistic service will be conducted by public tender. The pricing of the services provided under the agreement shall be determined in accordance with, to the extent if the Group has a choice, the principles and order of this section:

Pricing policy

(1) Bidding Price: the price will be arrived at by bidding process in principle. The bidding price shall be a price conducted after a bidding procedure according to the PRC Bidding Law. The Company has established Bidding Quotation Process and Bidding Quote Management Procedures. Briefly, the Company's Enterprise Technical Center will draw up the technical and operation plans whereas the Marketing Management Center will provide business plan and the two departments will collaborate in preparing the bidding document in accordance with the specific requirements of our customers. Bidding representative of the Company will deliver the bidding offer and follow up on the bidding

- process. The Company will set up a working group to assist the bidding representative in response to the bidding before the bidding representative will finally be informed of the bidding results.
- (2) Internal Compared Price: in determining the quote to be offered by the Group in internal compared pricing method, whenever practical and appropriate, the Company will comprehensively consider the feasibility of the project, and the Company's knowledge on at least two competing third parties to ascertain whether and at what price the Group should participate in the project.
- (3) Cost-plus Price: to be determined with reference to a reasonable cost plus a reasonable profit margin. The Company will consider the labor cost, equipment operation cost, material inputs and etc. to comprehensively measure the cost. The profit margin for each project varies depending on the different technical requirements, staffing, resources commitment and location.

If the Group does not have a choice in the pricing policy, the Group will endeavor to determine the price(s) based on cost-plus basis to ensure that the Group can achieve a reasonable profit in participating in the project(s).

	Historical figures	Historical caps (for 2022-2024)	Proposed Cap for 2025	Basis of determination of the Proposed Cap for 2025
Proposed cap and basis	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB170,920,000 RMB197,864,541 and RMB201,650,000 respectively	For the three years ended 31 December 2024, RMB210,000,000 RMB210,000,000 and RMB300,000,000 respectively	For the year ending 31 December 2025, RMB500,000,000	The Company has established steady business contact with China Changan and its associates and expects to continue to conduct business with China Changan and its associates for the upcoming year to maximize the revenue of the Group. The proposed annual cap for the year ending 31 December 2025 for the continuing connected transactions with China Changan and its associates is derived with reference to that (i) the estimated transaction amount with China Changan and its associates in 2024 is approximately RMB290 million; (ii) the Group plans to expand the business of in-plant logistics, finished products transportation and solutions on transformation to intelligent logistics of customers such as China Changan Motorcycle Division, Chenzhi Technology Co., Ltd. (a wholly-owned subsidiary of China Changan), Sichuan Ninjiang Shanchuan Machinery Co., Ltd. and Chongqing Wanyou Automobile Sales & Service Co., Ltd. etc. in 2025, with an estimated transaction amount of RMB170 million; and (iii) a moderate buffer added to respond to fluctuations of the transaction amount with China Changan and its associates in 2025. Having considered the above factors, the Board is of the view that the proposed annual cap for 2025 for the provision of logistics services by the Group to China Changan and its associates in 2025 is fair and reasonable.

3. Logistics services provided to the Group by Minsheng Industrial and its associates

Pricing policy

The pricing of the services provided under the agreement shall be determined in accordance with the principles and order of this section:

- Bidding Price: the price will be arrived at by bidding process in principle. The bidding price shall be a price conducted after a bidding procedure according to the PRC Bidding Law. According to the Bidding Quote Management Procedures, in terms of procurement through bidding, the Company shall publish announcements at such public media as China Bidding to invite bidders. The Group will screen and select bidders whom the Group considers can undertake the procurement with relevant qualification and capability.
- (2) Internal Compared Price: the price will be determined by the Company or its subsidiaries (as the case may be) by comparing internally the quote offered by Minsheng Industrial or its associate (as the case may be) and the quote offered by at least two independent third parties or the price of services of similar nature purchased by independent third parties. In terms of internal compared pricing, the Group will choose the lowest quotes offered among the eligible participants as its procurement price. Pursuant to the Compared Pricing Management Procedures, in terms of internal compared pricing, the Group shall compare quotes provided by or the price of services of similar nature purchased by at least two independent third parties.

At present, there are only a few suppliers who have the qualification and capability to provide Yangtze River automobile related transportation services. To increase procurement efficiency and ensure the reasonableness of prices, the Company usually adopts the internal compared pricing policy for selection of

	its water transportation supplier.				
	Historical figures	Historical caps	Proposed Cap for	Basis of determination of the	
		(for 2022-2024)	2025	Proposed Cap for 2025	
	For the two years	For the three years	For the year ending	Minsheng Industrial and its	
	ended 31 December	ended 31	31 December 2025,	associates have been providing	
	2023 and 9 months	December 2024,	RMB400,000,000	waterway transportation services to	
	ended 30 September	RMB250,000,000		the Group for years. Minsheng	
	2024, RMB248,340,000	RMB450,000,000 and		Industrial and its associates are equipped with ro-ro ships of various	
	RMB248,401,481	RMB450,000,000		capacity and extensive shipping lines	
	and	respectively		covering major ports along the	
	RMB144,600,000	respectively		Yangtze River, which can make up	
	respectively			for the lack of direct resources of the	
				Company along the Yangtze River to	
				assist the Group in providing better	
				services for customers. The Group	
				intends to continue to purchase	
				logistics services from Minsheng	
				Industrial and its associates in 2025.	
				The proposed annual cap for the year	
				ending 31 December 2025 was	
Proposed				arrived at after having regard to (i)	
cap and				the projected transaction amount with Minsheng Industrial and its	
basis				associates in 2024 is approximately	
				RMB220 million; (ii) the estimated	
				incremental amount for purchase of	
				services from Minsheng Industrial	
				and its associates in 2025 is	
				approximately RMB70 million due	
				to that the export volume of Changan	
				Automobile by sea is expected to	
				increase to 370,000 units in 2025	
				from 270,000 units in 2024, with a	
				growth rate of approximately 40%;	
				(iii) considering the fluctuations of	
				oil prices, keep a moderate buffer in response to increasing water	
				transport cost due to a rise in oil	
				prices; and (iv) a moderate buffer	
				added to cater for potential	
				incremental purchase amount caused	
				by potential increase in logistics	
				demand from Changan Automobile	
				and its associates. With reference to	
				and its associates. With reference to	

				the above factors, the Board is of the view that the proposed annual cap for the year ending 31 December 2025 is fair and reasonable.		
4. Settlemen	nt, deposits and loans,	note discounting ser	vices to be provided by	Zhuangbei Finance to the Group		
	on terms not less far	vourable than the ben	chmark rates set by P	ander the framework agreement will be BOC (if applicable) as well as those and are determined on the following		
	relevant benchma	rk charging rates set		vices must not be higher than (i) the e); and (ii) the fees charged by other es of similar nature.		
	relevant benchma	rk interest set by PBO		e Group must not be lower than (i) the trates provided by other independent under similar terms.		
Pricing	relevant benchmar	rk interest rates set by	PBOC; and (ii) the inter	Group must not be higher than (i) the rest rates charged by other independent and under similar terms.		
policy	discounting service and interest rates	• Note discounting services – the fees charged for the services and the interest rates for the note discounting services must not be higher than (i) the relevant benchmark charging rates (if applicable) and interest rates set by PBOC; and (ii) the fees and interest rates charged by other independent commercial banks in the PRC for providing note discounting services of similar nature and under similar terms				
	decision-making and the Company's right market information discounting and loar Finance to the Group to be provided by ind China Construction	the fairness of transacto make independent through various ments services to the Group shall be on normal collependent third parties. Bank Limited, Bank evelopment Bank Limited.	ction prices. Relevant medecisions on transaction ans. In addition, when the conditions for prommercial terms and not including Industrial and of China Limited, Control of the conditions of the conditions and the conditions are controlled.	the independence of the Company's neasures include, but are not limited to, on prices, and to understand and grasp in Zhuangbei Finance provides note providing such services by Zhuangbei less favorable than at least five quotes ad Commercial Bank of China Limited, thina Merchants Bank Co., Ltd. and over assets of the Group is granted in		
	Historical figures	Historical caps (for 2022-2024)	Proposed Cap for 2025	Basis of determination of the Proposed Cap for 2025		
The maximum amount of Deposit (including interests) on a daily	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB199,582,000 RMB189,363,397 and RMB180,630,000 respectively	For the three years ended 31 December 2024, RMB200,000,000 RMB190,000,000 and RMB200,000,000 respectively	For the year ending 31 December 2025, RMB240,000,000	Zhuangbei Finance is a non-banking financial company with a sound capital base and renowned credibility among the member companies of CSGC. As Zhuangbei Finance provides the Group with free settling services, the Group maintains a deposits account in Zhuangbei Finance to settle transaction fees with major suppliers. The proposed annual cap for the year ending 31 December 2025 is determined after having considered (i) the historical maximum daily outstanding balance of deposits placed by the Group in		

	basis) with Zhuangbei Finance
	represents less than 20% of the total
	deposits of the Group as at 30
	September 2024. The Company is of
	the view that by allocating the
	Group's cash among Zhuangbei
	Finance and other licensed banking
	institutions in the PRC such as China
	Merchants Bank, China Construction
	Bank and Industrial and Commercial
	Bank of China, the Group is able to
	reasonably reduce the financial risks
	of capital overconcentration while
	retaining the benefit of financial
	settlement through Zhuangbei
	Finance. As such, the Directors are of
	the view that the proposed annual
	cap for the year ending 31 December
	2025 for the deposit transaction with
	Zhuangbei Finance is fair and
	reasonable.

6. Reasons for and Benefits of the Non-Exempt Continuing Connected Transactions for 2025 and Major Transaction

With respect to the logistics services provided by the Group to Changan Automobile and its associates

Since the establishment of the Company, the Group has had business and maintained a good relationship with Changan Automobile. The Group is a major logistics services supplier of Changan Automobile and its associates. The Group's logistics services have been highly recognized by Changan Automobile and its associates. Provision of logistics services to Changan Automobile and its associates by the Group continues to occupy a major portion of the Group's business, thus contributing significantly to the revenue of the Group. As such, the Company believes that it is essential to maintain the provision of logistics services by the Group to Changan Automobile and its associates to ensure source of revenue and the Board is of the view that it is in the interests of the Company and its Shareholders as a whole that the Group seizes the momentum and maximize the revenue to be generated from providing logistics services for Changan Automobile and its associates.

With respect to the logistic services provided by the Group to China Changan and its associates

The principal businesses of the Group are supply chain management services for the automobiles and automobile raw materials, components and parts. Such services include finished vehicle transportation and related logistics services, automobile raw materials and components and parts supply chain management services, tires assembly and after-sales logistics service. The Group's development strategies include: (i) take root in automobile logistics: automobile logistics is the foundation of the Group. The logistics demand of Changan Group is substantial and is the traditional business of the Group. The Group will continuously consolidate the existing traditional business and further explore the rest of the logistics demand of Changan Group by improving our logistics technology, service quality and logistics network; (ii) take advantage of the comparatively strong service capacity of the Group in the domestic automobile logistics market to explore automobile logistics business with non-related parties; (iii) explore non-automobile logistics business: on top of the automobile logistics business, the Group will gradually explore non-automobile logistics business to diversify the revenue portfolio of the Group.

China Changan is essentially a large enterprise with businesses mainly ranging from parts and components to automobile retail. It has roughly 18 member companies engaging in parts production such as automobile engines, transmissions, power components, chassis, shock absorbers, supercharges,

pistons and so on. The Group stepped up efforts in exploring the parts business of China Changan and its associates ever since China Changan became one of the substantial Shareholders of the Company. Currently, the Group has established steady business contact with several member companies of China Changan. The Group anticipates that by leveraging on the current business relationship, the Group can establish more business contact with Changan Group and can tap into the market potentials presented by China Changan and its associates, thereby increasing business sources and maximizing revenue of the Group.

With respect to the logistic services provided to the Group by Minsheng Industrial and its associates

The Group is a third-party automobile logistics service provider and provides comprehensive logistics solution for customers. However, the Group currently does not have any vessel or enough freight carriers to ensure an independent operation of business and needs to purchase logistics services from suppliers with sufficient transportation capacity and logistics facilities and equipment. Minsheng Industrial is fully equipped with ro-ro ships of various volumes and car transporters and has extensive, well-established logistics network across the country. Therefore, Minsheng Industrial and its associates are competent in providing logistics services to the Group. In addition, Minsheng Industrial and its associates have been a credible and reliable business partner of the Group, and have been providing various logistics services such as waterway transportation of car components and parts, finished vehicles transportation by road, customs clearance, container transportation, etc. to the Group for many years. As such, the Directors are of the view that the Group should continue to purchase logistics services from Minsheng Industrial and its associates to support the smooth running of the Group's primary business and tap on the strength of Minsheng Industrial's various resources to our advantage and provide our customers with quality services and maximize the revenue of the Group. The Directors are of the view that the transaction is in the interest of the Company and its Shareholders as a whole.

With respect to the deposit transaction between the Group and Zhuangbei Finance

Zhuangbei Finance is a non-banking financial institution in the PRC as approved by NFRA and is established with capital contribution from member companies of CSGC for purpose of centralizing capital management and optimizing capital efficiency within CSGC. Zhuangbei Finance has been providing financial services for member companies of CSGC for years and is highly recognized for its financial management services. In addition, the major customers of the Group are member companies within CSGC and they all have maintained accounts with Zhuangbei Finance. It would reduce the time costs and finance cost if the Company deposits and conducts note discounting services with, and/or to obtain loan advancement from, Zhuangbei Finance. Moreover, Zhuangbei Finance offers more favourable terms and comparatively less finance fees and charges than those payable to external banks in the PRC.

In addition, the Board has taken into consideration the following factors with respect to the deposit transaction under the framework agreement:

- (i) As a non-banking financial institution, Zhuangbei Finance is regulated by the PBOC and the NFRA and provides its services in accordance with and in compliance of the rules and operational requirements of these regulatory authorities including capital risk guidelines and requisite capital adequacy ratios. The regulations imposed on non-banking institutions regarding the capital adequacy ratios is more stringent than those imposed on commercial banks in the PRC;
- (ii) The pricing policies of Zhuangbei Finance are subject to guidelines set by PBOC. The interest rates for Deposit of similar nature and under similar terms will be at least be equal to or more favorable than (i) the relevant benchmark interest rate set by PBOC and (ii) the three quotations from major independent commercial banks in the PRC. Moreover, currently, the fees payable to normal commercial banks for settlement services, including account management, online banking system management, confirmation, etc. are free of charge to Zhuangbei Finance, which would reduce the

finance costs of the Group;

- (iii) The risk of the Deposit transaction with Zhuangbei Finance is further reduced by (i) the undertakings provided by Zhuangbei Finance, (ii) various internal control and risk management awareness of and measures took by Zhuangbei Finance in respect of credit risk, liquidity risk, market risk, operational risk, information technology risk and etc.;
- (iv) Zhuangbei Finance has advanced information security protection system, the security protection of which is no less than the protection level of head office of commercial banks and Zhuangbei Finance established data security backup center in Chongqing and was granted technical security certification by CFCA, all of which proves that Zhuangbei Finance was competent enough to protect the information and the fund security of the Group; and
- (v) In addition, as a fellow member of CSGC, Zhuangbei Finance has a better understanding of the operations and financial requirements of the Group which give Zhuangbei Finance a built-in advantage to allow it to provide the Group with more expedient and efficient services.

In arriving at the above proposed caps, the Directors have considered, in addition to specific factors mentioned above, the market condition of logistics industry as well as the current and projected level of the relevant transactions.

The Directors (excluding the independent non-executive Directors) are of the view that the Non-exempt Continuing Connected Transactions for 2025 and major transaction will be conducted on normal commercial terms or on terms no less favorable than those available from independent third parties under prevailing local market conditions, and that the Non-exempt Continuing Connected Transactions for 2025 and major transaction were entered in the ordinary and usual course of business of the Company, and are fair and reasonable and in the interests of the Company and its Shareholders as a whole.

7. Financial Effects of the Deposit Transaction on the Group

As at 30 September 2024, the total deposit amount of the Group was approximately RMB1.243 billion and the deposit amount with Zhuangbei Finance was approximately RMB178 million, representing approximately 14.32% of the total deposit amount of the Group.

For the nine months ended 30 September 2024, the deposit interest income from Zhuangbei Finance was approximately RMB2,988,700, representing approximately 17.80% of the total deposit interest income of the Group and approximately 0.03% of the Group's unaudited revenue during the corresponding period.

Therefore, the Company anticipates that the deposit interest income to be earned from Zhuangbei Finance for the year ending 31 December 2025 will not have any material impact to the Group's revenue, assets and liabilities.

8. Risks Control Relating to the Deposits Transaction under the Framework Agreement with Zhuangbei Finance

In order to control the potential risks relating to the Deposits transactions, ensure the safety of the Deposit and protect the interests of the Company and its Shareholders regarding the Deposit placed or to be placed from time to time, Zhuangbei Finance provided an undertaking as a part of the framework agreement to the Company. Pursuant to the framework agreement, Zhuangbei Finance undertakes to the Company that it will:

(i) provide to the Company, at any time, financial services with terms which are no less favourable

than for comparable financial services provided to members of CSGC and those of the comparable financial services the Company may obtain from other financial institutions;

- (ii) ensure that the Financial Operation Licence (金融許可證) and other business permits, approvals and filings etc. have been lawfully obtained by Zhuangbei Finance and will remain valid and effective;
- (iii) ensure the safe operations of its fund settlement and clearance network, assure the safety of funds, control the risk exposure and safety of the Deposit and will satisfy the requirements for the payment of the Deposit;
- (iv) ensure the strict compliance with the risk monitoring indicators for financial institutions promulgated by the NFRA and that the major regulatory indicators such as gearing ratio, interbank borrowing ratio and liquidity ratio will also comply with the requirements of the NFRA and other relevant laws and regulations;
- (v) report its business and financial positions to the Company regularly, co-ordinate with the auditors of the Company in the course of their audit work to enable the Company to fulfill the requirements of the Listing Rules; and
- (vi) on happening of new, or special event that may possibly affect the Company, Zhuangbei Finance shall proactively inform the Company on a timely basis.

In order to further safeguard the interests of the Shareholders, the Group will adopt certain guidelines and principles in monitoring, amongst other things, the Deposit arrangements. These include an assessment of the fund operation and control of risk exposure of Zhuangbei Finance and evaluation of its services provided through its reports to be obtained regularly as mentioned above. In particular, the Company will (i) conduct stricter monitoring on the deposit transactions with Zhuangbei Finance than with other independent banks/financial institutions by assigning designated employee(s) to conduct weekly special checking on the maximum amount of Deposit (including interests) on a daily basis to ensure that the amount deposited is within the approved annual cap; and (ii) obtain the credit rating report of Zhuangbei Finance from time to time to check its long-term credit standing and default risk.

Given the undertakings provided by Zhuangbei Finance on risk control of the financial services (including the Deposit) to be provided to the Group and given that the Deposit will be subject to annual review conducted by the independent non-executive Directors, the auditors of the Company and strict compliance with the risk monitoring by the NFRA on Zhuangbei Finance, the Directors (excluding the independent non-executive Directors) are of the view that the arrangements for, amongst other things, the Deposit are in the interests of the Company and the Shareholders as a whole.

9. Implication under the Listing Rules

Since one or more of the applicable percentage ratios of the Non-Exempt Continuing Connected Transactions for 2025 contemplated under each of the Framework Agreements for the Non-Exempt Continuing Connected Transactions with Changan Automobile and China Changan and their respective associates (notwithstanding the fact that the annual caps for the continuing connected transactions under the framework agreement with Changan Automobile and the framework agreement with China Changan are subject to aggregation for purpose of Rule 14A.82 of the Listing Rules) as calculated under Rule 14.07 of the Listing Rules are above 5%, each of the Non-Exempt Continuing Connected Transactions for 2025 with Changan Automobile and China Changan and their respective associates are subject to the reporting, annual review, announcement and Independent Shareholders' approval requirements.

Since one or more of the applicable percentage ratios of the Non-Exempt Continuing Connected Transactions for 2025 contemplated under the Framework Agreement for the Non-Exempt Continuing

Connected Transactions with Minsheng Industrial and its associates as calculated under Rule 14.07 of the Listing Rules are above 5%, the Non-Exempt Continuing Connected Transactions for 2025 with Minsheng Industrial and its associates are subject to the reporting, annual review, announcement and Independent Shareholders' approval requirements.

Since the highest applicable percentage ratio in relation to the maximum outstanding daily balance on the Deposit for 2025 under the framework agreement with Zhuangbei Finance in relation to the deposit as calculated under Rule 14.07 of the Listing Rules exceeds 25% but less than 75%, the deposit transaction contemplated under such framework agreement with Zhuangbei Finance also constitutes a major transaction of the Company under Chapter 14 of the Listing Rules and is subject to the reporting, annual review, announcement, and Independent Shareholders' approval requirements.

Under Rule 14A.90 of the Listing Rules, the transactions relating to the provision of loans and note discounting services to the Group by Zhuangbei Finance contemplated under the framework agreement with Zhuangbei Finance are exempted from the reporting, annual review, announcement and Independent Shareholders' approval requirement as these financial assistance provided by a connected person for the benefit of the Group are conducted on normal commercial terms where no security over the assets of the Group will be granted in respect of the financial services.

Under the Listing Rules, the transactions relating to the provision of settlement service to the Group by Zhuangbei Finance contemplated under the framework agreement with Zhuangbei Finance is exempt from the reporting, annual review, announcement and Independent Shareholders' approval requirements as the annual amount for the settlement services is expected to be less than HK\$3,000,000.

The Proposed Caps of the Non-Exempt Continuing Connected Transactions for 2025 with each of Changan Automobile, China Changan, Minsheng Industrial and their respective associates, and the Proposed Caps of the Non-Exempt Continuing Connected Transactions for 2025 and major transaction with Zhuangbei Finance are subject to approval by the Independent Shareholders in accordance with the Listing Rules. China Changan and its associates will abstain from voting in relation to the resolutions approving the Proposed Caps of the Non-Exempt Continuing Connected Transactions for 2025 with each of Changan Automobile, China Changan and their respective associates, and the Proposed Caps of the Non-Exempt Continuing Connected Transactions for 2025 and major transaction with Zhuangbei Finance. Minsheng Industrial, Ming Sung (HK) and their respective associates will abstain from voting in relation to the resolution approving the Proposed Caps of the Non-Exempt Continuing Connected Transactions for 2025 with Minsheng Industrial and its associates. The voting at EGM will be taken by a poll and the Company will make an announcement of the poll results.

II. CONTINUING CONNECTED TRANSACTIONS EXEMPT FROM INDEPENDENT SHAREHOLDERS' APPROVAL REQUIREMENTS FOR 2025

1. Introduction

Reference is made to the Announcement regarding (1) the Framework Agreements for Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements entered into by the Company with each of China Changan, APLL and Minsheng Industrial, each for a term of three years commencing on 1 January 2024 and expiring on 31 December 2026 (both days inclusive); and (2) the framework agreement entered into between Nanjing CMSC and Baogang Zhushang for a term of three years commencing on 1 January 2024 and expiring on 31 December 2026.

As mentioned in the Announcement, the Company has set the annual cap for 2024 in relation to each of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements since the Company would like to provide a more appropriate level of the annual cap for each Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for each year. The Company will re-comply with the relevant Listing Rules requirements

(including setting the annual caps, issuing announcement(s) and if required, obtaining Independent Shareholders' approval) for the Proposed Caps for 2025 and 2026 in relation to each of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements contemplated under the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements.

The caps for 2024 for the continuing connected transactions under each of the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements with each of China Changan, APLL, Minsheng Industrial and their respective associates as well as the cap for 2024 for the continuing connected transactions under the relevant framework agreement entered into between Nanjing CMSC and Baogang Zhushang will expire on 31 December 2024. As such, the Company has estimated the annual cap for 2025 in relation to the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements. With respect to the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2026 contemplated under the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements, the Company will re-comply with the relevant Listing Rule requirements (including issuing announcement(s) and, if required, obtaining Independent Shareholders' approval).

Apart from setting the cap for 2025 for each Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements in manner as disclosed in this announcement, the Company confirms that there have been no changes to the terms of the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements nor the categories of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements contemplated thereunder.

As at the date of the announcement, APLL is a substantial shareholder of the Company, holding approximately 19.99% of the total issued share capital of the Company. The ultimate beneficial owner of APLL is Kintetsu World Express, Inc. Therefore, according to the Listing Rules, the transactions between the Company and each of China Changan, APLL, Minsheng Industrial and their respective associates constitute connected transactions of the Company under Chapter 14A of the Listing Rules.

As the Company and Sumitomo hold 67% and 33% of the registered capital of Nanjing CMSC respectively, and Sumitomo holds 49% of the registered capital of Baogang Zhushang, according to the Listing Rules, Baogang Zhushang is a connected person of the Company at the subsidiary level and the transactions between Nanjing CMSC and Baogang Zhushang contemplated under such framework agreement constitute continuing connected transactions of the Company.

2. The Framework Agreement(s) for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements

As disclosed in the Announcement, on 30 October 2023, the Company entered into the following framework agreements, each for a term of three years commencing on 1 January 2024 and expiring on 31 December 2026:

- (1) the framework agreement with China Changan, pursuant to which the Group shall purchase security and cleaning services and property leasing services from China Changan and its associates;
- (2) the framework agreement with APLL, pursuant to which the Group shall (i) provide logistics services to APLL and its associates and (ii) purchase logistics services from APLL and its associates; and
- (3) the framework agreement with Minsheng Industrial, pursuant to which the Group shall provide logistics services to Minsheng Industrial and its associates.

As disclosed in the Announcement, on 30 October 2023, Nanjing CMSC entered into the framework agreement with Baogang Zhushang, pursuant to which Nanjing CMSC shall provide logistics services to Baogang Zhushang and its associates for a further term of three years commencing on 1 January 2024 and expiring on 31 December 2026.

The Framework Agreements for the Continuing Connected Transaction Exempt from Independent Shareholders' Approval Requirements are not inter-conditional with each other. The transactions contemplated under each of the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements shall be conducted on a non-exclusive basis. Separate written agreement(s) setting out the detailed terms shall be, if required, entered into between the relevant parties for each Continuing Connected Transaction Exempt from Independent Shareholders' Approval Requirements. Payment of each Continuing Connected Transaction Exempt from Independent Shareholders' Approval Requirements will be settled in cash in arrears, or in accordance with the payment terms agreed by the relevant parties in the contract(s) to be entered into pursuant to the relevant framework agreements.

3. Internal Control Measures to ensure the Continuing Connected Transactions be conducted in accordance with the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements

Please refer to the section as set out in the Internal Control Measures to ensure the Continuing Connected Transactions be conducted in accordance with the Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions.

4. Pricing Policy, Historical Figures, Historical Caps, Proposed Cap for each of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 and Rationale

The cap in respect of each of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 is set out as follows:

1. Security the Group	and cleaning services	and property leasing	services provided by	China Changan and its associates to	
	The pricing of the se principles and order or		the agreement shall b	be determined in accordance with the	
Pricing Policy	a price conducte Bidding Quote shall publish an will screen and	ed after a bidding proce Management Procedure nouncements at such p	edure according to the es, in terms of procurublic media as China	in principle. The bidding price shall be PRC Bidding Law. According to the rement through bidding, the Company Bidding to invite bidders. The Group can undertake the procurement with	
Toney	(2) Internal Compared Price: the price will be determined by the Company or its subsidiaries (as the case may be) by comparing internally the quote offered by China Changan or its associate (as the case may be) and the quote offered by at least two independent third parties or the price of services of similar nature purchased by independent third parties. In terms of internal compared pricing, the Group will choose the lowest quotes offered among the eligible participants as its procurement price. Pursuant to the Compared Pricing Management Procedures, in terms of internal compared pricing, the Group shall compare quotes provided by or the price of services of similar nature purchased by at least two independent third parties.				
Proposed cap and	Historical figures	Historical caps (for 2022-2024)	Proposed Cap for 2025	Basis of determination of the Proposed Cap for 2025	
basis for security	For the two years ended 31 December	For the three years ended 31 December	For the year ending 31	Changan Property, an associate of China Changan, is a first-class	

1	2022 1.0 .1	2024	D 1 2025	
and	2023 and 9 months	2024,	December 2025,	property management company in
cleaning	ended 30 September	RMB14,000,000	RMB16,000,000	the country and has been providing
services	2024,	RMB12,000,000		security and cleaning services for the
	RMB12,570,000	and		Group since 2014. In order to avoid
	RMB10,546,641	RMB16,200,000		unnecessary disruption to and
	and	respectively		maintain the stability of daily
	RMB10,240,000			business operation, the Company
	respectively			wishes to continue to engage
				Changan Property to provide security
				and cleaning services around
				warehouses and office buildings for
				the Group. The proposed annual cap
				for the year ending 31 December
				2025 is determined with reference to
				(i) the projected level of transaction
				amount in 2024 estimated in
				accordance with the transaction
				amount for the two years ended 31
				December 2023 and 9 months ended
				30 September 2024; and (ii) the
				incremental transaction amount to be
				generated in 2025 contributed by the
				new demand of security and cleaning
				services from Yubei New Plant
				project of the Group in 2025. Having
				considered the historical transaction
				amounts, the Directors are of the
				view that the proposed annual cap for
				the year ending 31 December 2025 is fair and reasonable and in the
				lintarcete of the Company and its
				interests of the Company and its
		Historical caps	Proposed Can for	Shareholders as a whole.
	Historical figures	Historical caps (for 2022-2024)	Proposed Cap for 2025	
	For the two years	(for 2022-2024) For the three years	For the year	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has
	For the two years ended 31 December	(for 2022-2024) For the three years ended 31 December	For the year ending 31	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing
	For the two years ended 31 December 2023 and 9 months	(for 2022-2024) For the three years ended 31 December 2024,	For the year ending 31 December 2025,	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years.
	For the two years ended 31 December 2023 and 9 months ended 30 September	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000	For the year ending 31	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are
	For the two years ended 31 December 2023 and 9 months ended 30 September 2024,	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000	For the year ending 31 December 2025,	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's
	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and	For the year ending 31 December 2025,	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including
	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as
	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and	For the year ending 31 December 2025,	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to
Proposed	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business
Proposed cap and	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In
_	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties,
cap and	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Shareholders as a whole. Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards
cap and basis for	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the
cap and basis for property	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its
cap and basis for property leasing	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its associates are located in the vicinity
cap and basis for property leasing	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its associates are located in the vicinity of the production bases of the
cap and basis for property leasing	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its associates are located in the vicinity of the production bases of the Group's customers. Leasing of the
cap and basis for property leasing	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its associates are located in the vicinity of the production bases of the Group's customers. Leasing of the properties from China Changan and
cap and basis for property leasing	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its associates are located in the vicinity of the production bases of the Group's customers. Leasing of the properties from China Changan and its associates to serve the Group's
cap and basis for property leasing	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its associates are located in the vicinity of the production bases of the Group's customers. Leasing of the properties from China Changan and its associates to serve the Group's daily operations is relatively more
cap and basis for property leasing	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its associates are located in the vicinity of the production bases of the Group's customers. Leasing of the properties from China Changan and its associates to serve the Group's daily operations is relatively more cost-saving. The proposed annual cap
cap and basis for property leasing	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its associates are located in the vicinity of the production bases of the Group's customers. Leasing of the properties from China Changan and its associates to serve the Group's daily operations is relatively more cost-saving. The proposed annual cap for the year ending 31 December
cap and basis for property leasing	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB660,000 RMB4,834,279 and RMB3,430,000	(for 2022-2024) For the three years ended 31 December 2024, RMB2,600,000 RMB8,620,000 and RMB5,000,000	For the year ending 31 December 2025,	Basis of determination of the Proposed Cap for 2025 China Changan and its associates has been providing properties leasing services for the Group for years. China Changan and its associates are able to better understand the Group's requirements for properties including warehouses and stockyards, such as the internal layout, fitting sizes to better accommodate the business volume, and proper location. In addition, most of properties, especially warehouses and stockyards that are available for leasing to the Group by China Changan and its associates are located in the vicinity of the production bases of the Group's customers. Leasing of the properties from China Changan and its associates to serve the Group's daily operations is relatively more cost-saving. The proposed annual cap

	accordance with the transaction
	amount for the two years ended 31
	December 2023 and 9 months ended
	30 September 2024; and (ii) the
	incremental transaction amount to be
	generated in 2025 contributed by the
	new demand of property leasing
	services by Yubei New Plant project
	of the Group in 2025. Having
	considered the estimated transaction
	amounts, the Directors are of the
	view that the proposed annual cap for
	the year ending 31 December 2025 is
	fair and reasonable and in the
	interests of the Company and its
	Shareholders as a whole.

2.1 Logistics services provided by the Group to APLL and its associates

Generally, the pricing of the logistics services to be provided by the Group is market driven. The pricing of the services provided under the agreement shall be determined in accordance with, to the extent if the Group has a choice, the principles and order of this section:

(1) Bidding Price: the price will be arrived at by bidding process in principle. The bidding price shall be a price conducted after a bidding procedure according to the PRC Bidding Law. The Company has established Bidding Quotation Process and Bidding Quote Management Procedures. Briefly, the Company's Enterprise Technical Center will draw up the technical and operation plans whereas the Marketing Management Center will provide business plan and the two departments will collaborate in preparing the bidding document in accordance with the specific requirements of our customers. Bidding representative of the Company will deliver the bidding offer and follow up on the bidding process. The Company will set up a working group to assist the bidding representative in response to the bidding before the bidding representative will finally be informed of the bidding results.

Pricing Policy

- (2) Internal Compared Price: in determining the quote to be offered by the Group in internal compared pricing method, whenever practical and appropriate, the Company will comprehensively consider the feasibility of the project, and the Company's knowledge on at least two competing third parties to ascertain whether and at what price the Group should participate in the project.
- (3) Cost-plus Price: to be determined with reference to a reasonable cost plus a reasonable profit margin. The Company will consider the labor cost, equipment operation cost, material inputs and etc. to comprehensively measure the cost. The profit margin for each project varies depending on the different technical requirements, staffing, resources commitment and location.

If the Group does not have a choice in the pricing policy, the Group will endeavor to determine the price(s) based on cost-plus basis to ensure that the Group can achieve a reasonable profit in participating in the project(s).

	Historical figures	Historical caps (for	Proposed Cap for	Basis of determination of the
	Historical figures	2022-2024)	2025	Proposed Cap for 2025
	For the two years	For the three years	For the year	Although the Group has provided
	ended 31 December	ended 31 December	ending 31	few logistics services to APLL and
	2023 and 9 months	2024,	December 2025,	its associates at present, as a
Proposed	ended 30 September	RMB5,000,000	RMB2,600,000	Shareholder of the Company, the
cap and	2024,	RMB5,000,000		Group will continue to explore
basis	RMB40,000	and		business relationship with APLL.
Dasis	RMB Nil	RMB5,000,000		APLL is one of the leading market
	and	respectively		participants in the logistics industry
	RMB Nil			and owing to its advanced logistics
	respectively			technology, APLL has been
				operating business in various
				industries in the PRC. In addition, the

		Company is of the view that with the opening up of our country, developing overseas business is inevitable for the Company's future development. Apart from business presence in the China's mainland, APLL also has substantial overseas businesses in America and India etc. Considering the fact that APLL is one of the substantial shareholders of the Company and that the Group has a comparatively great capacity in the
		that it is reasonable to set the annual cap for the year ending 31 December 2025 so as to allow more room for the cooperation between the Group and APLL, and thereby maximizing the Group's revenue generated from such services.

2.2 Logistics services purchased by the Group from APLL and its associates

The pricing of the services provided under the agreement shall be determined in accordance with the principles and order of this section:

(1) Bidding Price: the price will be arrived at by bidding process in principle. The bidding price shall be a price conducted after a bidding procedure according to the PRC Bidding Law. According to the Bidding Quote Management Procedures, in terms of procurement through bidding, the Company shall publish announcements at such public media as China Bidding to invite bidders. The Group will screen and select bidders whom the Group considers can undertake the procurement with relevant qualification and capability.

Pricing Policy

(2) Internal Compared Price: the price will be determined by the Company or its subsidiaries (as the case may be) by comparing internally the quote offered by APLL or its associate (as the case may be) and the quote offered by at least two independent third parties or the price of services of similar nature purchased by independent third parties. In terms of internal compared pricing, the Group will choose the lowest quotes offered among the eligible participants as its procurement price. Pursuant to the Compared Pricing Management Procedures, in terms of internal compared pricing, the Group shall compare quotes provided by or the price of services of similar nature purchased by at least two independent third parties.

	Historical figures	Historical caps (for 2022-2024)	Proposed Cap for 2025	Basis of determination of the Proposed Cap for 2025
Proposed cap and basis	For the two years ended 31 December 2023 and 9 months ended 30 September 2024, RMB Nil RMB Nil and RMB Nil respectively	For the three years ended 31 December 2024, RMB5,000,000 RMB5,000,000 and RMB5,000,000 respectively	For the year ending 31 December 2025, RMB2,600,000	1 1

	and other international logistics
	services for it. APLL has state of art
	local warehouses, distribution and
	logistics center etc. in Dubai.
	APLL and its associates operate in
	world's major trade lines, such as
	Asia to Europe, Trans-Pacific and
	Intra Asia. APLL and its associates
	are able to provide the Group with
	intermodal international freight
	forwarding, customs clearance
	services and etc. Considering the
	strong capacities in international
	logistics of APLL, the Board
	considers it appropriate to reserve a
	reasonable level of annual cap for the
	year ending 31 December 2025 to
	cater for potential procurement of
	overseas storage and distribution
	services, and other international
	logistics services from APLL and its
	associates for the year of 2025.

3. Logistics services provided by the Group to Minsheng Industrial and its associates

Generally, the pricing of the logistics services to be provided by the Group is market driven. As the transactions contemplated under the framework agreement shall be conducted on a non-exclusive basis, the Group has specified marketing and client servicing teams to liaise with and ascertain whether any particular logistic service will be conducted by public tender. The pricing of the services provided under the agreement shall be determined in accordance with, to the extent if the Group has a choice, the principles and order of this section:

(1) Bidding Price: the price will be arrived at by bidding process in principle. The bidding price shall be a price conducted after a bidding procedure according to the PRC Bidding Law. The Company has established Bidding Quotation Process and Bidding Quote Management Procedures. Briefly, the Company's Enterprise Technical Center will draw up the technical and operation plans whereas the Marketing Management Center will provide business plan and the two departments will collaborate in preparing the bidding document in accordance with the specific requirements of our customers. Bidding representative of the Company will deliver the bidding offer and follow up on the bidding process. The Company will set up a working group to assist the bidding representative in response to the bidding before the bidding representative will finally be informed of the bidding results.

Pricing Policy

- (2) Internal Compared Price: in determining the quote to be offered by the Group in internal compared pricing method, whenever practical and appropriate, the Company will comprehensively consider the feasibility of the project, and the Company's knowledge on at least two competing third parties to ascertain whether and at what price the Group should participate in the project.
- (3) Cost-plus Price: to be determined with reference to a reasonable cost plus a reasonable profit margin. The Company will consider the labor cost, equipment operation cost, material inputs and etc. to comprehensively measure the cost. The profit margin for each project varies depending on the different technical requirements, staffing, resources commitment and location.

If the Group does not have a choice in the pricing policy, the Group will endeavor to determine the price(s) based on cost-plus basis to ensure that the Group can achieve a reasonable profit in participating in the project(s).

Proposed	Historical figures	Historical caps (for 2022-2024)	Proposed Cap for 2025	Basis of determination of the Proposed Cap for 2025
cap and	For the two years	For the three years	For the year	Occasionally, Minsheng Industrial
basis	ended 31 December	ended 31 December	ending 31	and its associates need the Group to
	2023 and 9 months	2024,	December 2025,	provide transportation by land and

ended 30	September RMB11,000,000	RMB5,000,000	railway or other intermodal
2024,	RMB11,000,000		transportation services before the
RMB6,21	0,000 and		cargo reaches the departure port for
RMB145,	,185 RMB11,000,000		transportation by ro-ro ships or after
and	respectively		the cargo leaves destination port.
RMB840,			Also, the Group can provide other
respective	ely		logistics services such as warehouse
			management, station management
			and logistics technology support to
			Minsheng Industrial and its
			associates. As such, the Board is of
			the view that it is appropriate to
			retain a certain level of the proposed
			annual cap for the year ending 31
			December 2025 to cater for potential
			procurement from the Group by
			Minsheng Industrial and its
			associates driven by the potential
			increase in logistics demand of
			Changan Automobile and its
			associates.

4. Logistics services provided by Nanjing CMSC to Baogang Zhushang and its associates

Generally, the pricing of the logistics services to be provided by Nanjing CMSC is market driven. The pricing of the services provided under the agreement shall be determined in accordance with, to the extent if the Group has a choice, the principles and order of this section:

(1) Bidding Price: the price will be arrived at by bidding process in principle. The bidding price shall be a price conducted after a bidding procedure according to the PRC Bidding Law. Nanjing CMSC has established Bidding Quotation Process and Bidding Quote Management Procedures. Briefly, Nanjing CMSC's Enterprise Technical Center will draw up the technical and operation plans whereas the Marketing Management Center will provide business plan and the two departments will collaborate in preparing the bidding document in accordance with the specific requirements of its customers. Bidding representative of Nanjing CMSC will deliver the bidding offer and follow up on the bidding process. Nanjing CMSC will set up a working group to assist the bidding representative in response to the bidding before the bidding representative will finally be informed of the bidding results.

Pricing Policy

- (2) Internal Compared Price: in determining the quote to be offered by Nanjing CMSC in internal compared pricing method, whenever practical and appropriate, Nanjing CMSC will comprehensively consider the feasibility of the project, and its knowledge on at least two competing third parties to ascertain whether and at what price Nanjing CMSC should participate in the project.
- (3) Cost-plus Price: to be determined with reference to a reasonable cost plus a reasonable profit margin. Nanjing CMSC will consider the labor cost, equipment operation cost, material inputs and etc. to comprehensively measure the cost. The profit margin for each project varies depending on the different technical requirements, staffing, resources commitment and location.

If Nanjing CMSC does not have a choice in the pricing policy, Nanjing CMSC will endeavor to determine the price(s) based on cost-plus basis to ensure that it can achieve a reasonable profit in participating in the project(s).

	Historical figures	Historical caps (for 2022-2024)	Proposed Cap for 2025	Basis of determination of the Proposed Cap for 2025
	For the two years	For the three years	For the year	Baogang Zhushang produces steels
Proposed	ended 31 December	ended 31 December	ending 31	for automobile parts and components,
cap and	2023 and 9 months	2024,	December 2025,	processing of steels and other
basis	ended 30 September	RMB7,000,000	RMB5,000,000	metallic materials. Baogang
	2024,	RMB7,000,000		Zhushang has been in business
	RMB4,230,000	and		contacts with Nanjing CMSC for
	RMB4,102,063	RMB7,000,000		years and has established long-term

and	respectively	business relationship. Nanjing CMSC
RMB1,260,000		has been providing steel
respectively		transportation services for Baogang
		Zhushang for a considerable period
		of time. As such, the Board is of the
		view that it is reasonable to retain a
		certain level of the proposed annual
		cap for the year ending 31 December
		2025 to cater for the possible
		logistics needs of Baogang
		Zhushang.

5. Reasons for and Benefits of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025

With respect to the security and cleaning services and property leasing services provided by China Changan and its associates to the Group

Changan Property, an associate of China Changan, is a first-class property management company in the country and a member of the China Property Management Institute and has extensive property management experience. The Group considers that procurement of security and cleaning services from China Changan and its associates, mainly from Changan Property, can provide assurance to the Group that it would be provided with comprehensive, standard and high-level security and cleaning services, thereby ensuring the smooth running of the daily operation of the business projects of the Group. As such, the Directors are of the view that it is in the interests of the Company and its Shareholders as a whole for the Group to continue to purchase security and cleaning services from China Changan and its associates.

China Changan and its associates have long been providing property leasing services for the Group and is rather familiar with the Group's requirement on the leased properties and will continue to respond quickly and in cost-efficient manner to any new requirement that the Group may have. Most warehouses and stations available from China Changan and its associates are geographically convenient for the Group to store car raw materials and finished vehicles. In addition, entering into property leasing transactions with China Changan would provide the Group with stability and substantially to reduce the risks of possible shortage of suitable warehouses and stations. Besides, the Group maintains the flexibility in leasing properties such as warehouses and stations from other independent parties. Therefore, the Directors are of the view that the Group should continue the property leasing transactions with China Changan and its associates as it is in the interests of the Company and its Shareholders as a whole.

With respect to the logistics services provided by the Group to APLL and its associates

As a seasoned international logistics service provider with advanced logistics technology, APLL has strengthened its footprint overseas with extensive branches reaching mainland China, America and India. APLL and its associates have been providing supply chain management services for IT companies in Mainland China. The Group has strong logistics capacity in Mainland China and is also looking to explore non-automobile logistics business and overseas business to achieve further development. APLL is the substantial shareholder of the Company and is open to cooperation with the Group. Cooperation with APLL will not only help the Group to obtain various outsourced logistics business from APLL to generate revenue but also will help the Group keep abreast of the cutting-edge international logistics technology, leading operation schema and time-tested management method to optimize the business operation of the Group. The Directors is of the view that the continuing connected transactions with APLL and its associates are beneficial for the Group's development and is in the interests of the Company and its Shareholders as a whole.

With respect to the logistics services purchased by the Group from APLL and its associates

The Group's customers, Changan Ford and Changan Automobile have business in overseas countries such as America, Mexico, Vietnam and Philippines. The Group needs to purchase international logistics services from qualified international logistics service providers with sufficient capacity and well-established logistics network. APLL offers a comprehensive suite of services extending from international freight forwarding to both origin and destination services, including freight consolidation, warehousing and distribution management and operates in several international trade lines. The Company is of the view that APLL and its associates are competent to provide comprehensive international logistics services for the Group and will help to ensure the Group's service quality. In addition, having APLL and its associates to provide logistics services for the Group will give the Group with more choice in the selection of international logistics service providers. Therefore, the Directors is of the view that it is in the interests of the Company and its Shareholders as a whole.

With respect to the logistics services provided by the Group to Minsheng Industrial and its associates

Minsheng Industrial and its associates specialized in waterway transportation and has affluent resources such as ro-ro ships, vessels and vast waterway logistics network, enabling them to operate smoothly along the Yangtze River. However, in order to provide comprehensive logistics solution to its customer, like combined transportation by waterway plus road, occasionally, Minsheng Industrial and its associates find themselves in need of logistics services from the Group such as short distance transportation, station management support and road transportation support. Minsheng Industrial is a loyal and reliable supplier of the Group and has been at the Group's service for years. The Directors are of the view that the Group should continue to do business with Minsheng Industrial and its associates in the hope that by combining the resources and strength from both parties, Minsheng Industrial and the Group will find common ground to cooperate to our mutual benefit.

With respect to the logistics services provided by Nanjing CMSC to Baogang Zhushang

Baogang Zhushang needs to purchase steel transportation services, etc. Nanjing CMSC has been providing steel transportation services for Baogang Zhushang for a considerable period of time and is recognized by Baogang Zhushang for its service quality. The Directors are of the view that Nanjing CMSC should continue to provide logistics services to Baogang Zhushang to ensure a stable revenue source to maximize the revenue of the Group and is in the interests of the Company and its Shareholders as a whole.

In arriving at the above proposed caps for each of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025, the Directors have considered, in addition to specific factors mentioned above, the market condition of logistics industry as well as the current and projected level of the relevant transactions.

The Board (including the independent non-executive Directors) are of the view that (1) the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 and the relevant annual caps for 2025 contemplated under the Framework Agreements for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements were entered into in the ordinary course of business of the Group and are on normal commercial terms; (2) the terms of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 (including the annual cap for each of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for the year ending 31 December 2025) were fair and reasonable and (3) the entering into of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 is in the interests of the Company and the Shareholders as a whole.

6. Board of Directors' View

The Board has resolved to approve the proposal of Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 regarding the security and cleaning services and property leasing services with China Changan and its associates. Except for Mr. Xie Shikang, Mr. Wan Nianyong and Mr. Dong Shaojie, being the related Directors, who are deemed to be interested in the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 with China Changan and its associates, none of the other Directors has abstained from voting on the relevant resolution approving the Proposed Caps of the Continuing Connected Transaction Exempt from Independent Shareholders' Approval Requirements for 2025 with China Changan and its associates.

The Board has resolved to approve the proposal of Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 regarding the provision of logistics services by APLL and its associates to the Group and the provision of logistics services to APLL and its associates by the Group. Except for Ms. Jin Jie, being the related Directors, who are deemed to be interested in the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 with APLL and its associates, none of the other Directors has abstained from voting on the resolution approving the Proposed Caps of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 with APLL and its associates.

The Board has resolved to approve the proposal of Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 with Minsheng Industrial and its associates. Except for Mr. Che Dexi and Mr. Chen Wenbo, being the related Directors, who are deemed to be interested in the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 with Minsheng Industrial and its associates, none of the other Directors has abstained from voting on the resolution approving the Proposed Caps of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 with Minsheng Industrial and its associates.

The Board has resolved to approve the Proposed Caps of the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025 with Baogang Zhushang. No Directors is required to abstain from voting at the relevant resolution.

7. Implication under the Listing Rules

With respect to the provision of security and cleaning services and property leasing services to the Group by China Changan and its associates, the provision of logistics services to APLL and its associates by the Group, the purchase of the logistics services from APLL and its associates by the Group and the provision of logistics services to Minsheng Industrial and its associates by the Group

Since the applicable percentage ratios in respect of each of the provision of the security and cleaning services and property leasing services to the Group by China Changan and its associates under the relevant framework agreement with China Changan, the provision of the logistics services to APLL and its associates by the Group and the provision of logistics services to the Group by APLL and its associates under the relevant framework agreement with APLL and the provision of the logistics services to Minsheng Industrial and its associates by the Group under the relevant framework agreement with Minsheng Industrial as calculated under Rule 14.07 of the Listing Rules are all less than 5%, the above transactions are subject to reporting, annual review and announcement requirements, but exempt from Independent Shareholders' approval requirements.

With respect to the logistics services provided by Nanjing CMSC to Baogang Zhushang

Baogang Zhushang is a connected person of the Company at the subsidiary level. Since the applicable percentage ratios of the transaction of the provision of logistics services to Baogang Zhushang and its associates by Nanjing CMSC under the relevant framework agreement between Nanjing CMSC and

Baogang Zhushang as calculated under Rule 14.07 of the Listing Rules are less than 5%, the above transactions are subject to reporting, annual review and announcement requirements, but exempt from Independent Shareholders' approval requirements.

III. THE EGM

The Company proposes to convene the EGM to seek approval from Independent Shareholders on (among others) Non-Exempt Continuing Connected Transactions for 2025 and major transaction (including the respective annual caps for each of Non-Exempt Continuing Connected Transactions and maximum outstanding daily balance on the Deposit for 2025).

The Independent Board Committee comprising of all the independent non-executive Directors will be formed to advise the Independent Shareholders in connection with the Non-Exempt Continuing Connected Transactions for 2025 and major transaction (including the respective annual caps for each of the Non-Exempt Continuing Connected Transactions and maximum outstanding daily balance on the Deposit for 2025), and Quam Capital has been appointed as the Independent Financial Adviser to advise the Independent Board Committee and the Independent Shareholders on the fairness and reasonableness of the Non-Exempt Continuing Connected Transactions for 2025 and major transaction (including the respective annual caps for each of the Non-Exempt Continuing Connected Transactions and maximum outstanding daily balance on the Deposit for 2025), and whether such transactions are in the interests of the Company and its Shareholders as a whole.

A circular regarding further particulars of the Non-Exempt Continuing Connected Transactions for 2025 and major transaction (including the respective annual caps for each of the Non-Exempt Continuing Connected Transactions and maximum outstanding daily balance on the Deposit for 2025), with the letter from each of the Independent Board Committee and Quam Capital to Shareholders, is expected to be despatched to Shareholders on or before 31 December 2024, as additional time is required to prepare certain information to be contained in the circular by the Company.

IV. GENERAL INFORMATION

The Company is a foreign-invested limited liability company incorporated in the PRC and provides a variety of logistics services mainly for car manufacturers and car component and parts suppliers in China.

APLL engages in supply chain management services. As at the date of this announcement, APLL is a wholly-owned subsidiary of Kintetsu World Express, Inc., a Japanese entity, which is a leading company in the global logistics industry, whereas Kintetsu World Express, Inc. is a wholly-owned subsidiary of Kintetsu Group Holdings Co., Ltd., whose shares are listed on the Tokyo Stock Exchange and is mainly engaged in a variety of businesses related to people's daily lives, including transportation, real estate, international logistics, merchandise sales, hotels, leisure, etc.

Baogang Zhushang engages in the processing of semi-finished automobile parts; laser welding, processing and production; the processing of steel and other metallic materials and related supporting services and etc. As at the date of this announcement, the Company and Sumitomo hold 67% and 33% of the registered capital of Nanjing CMSC respectively, and Sumitomo holds 49% of the equity interests in Baogang Zhushang, of which Sumitomo directly holds 44.10% equity interests and indirectly holds 4.90% equity interests through its wholly-owned subsidiary, Sumitomo Corporation (China) Holding Ltd., in Baogang Zhushang. Sumitomo, the shares of which are listed on the Tokyo Stock Exchange (stock code:8053), is principally engaged in multifaceted business activities including sales of a variety of products and services, import and export, trilateral trade, and domestic and international business investment. Shanghai Baogang International Economic and Trade Co., Ltd., a wholly-owned subsidiary of Baoshan Iron & Steel Co., Ltd. ("Baoshan Steel"), holds the remaining 51% equity interests in Baogang Zhushang. Baoshan Steel, the shares of which are listed on the Shanghai Stock Exchange

(stock code: 600019), is principally engaged in processing and distribution, chemical industry, information technology, finance and e-commerce and other businesses related to the steel industry.

Changan Automobile produces and sells automobiles and is the major customer of the Group.

China Changan is a limited liability company incorporated in the PRC on 26 December 2005. It is one of the substantial shareholders of the Company. China Changan is primarily engaged in automobile and motorcycle production; automobile and motorcycle engines production; the design, development, production and sale of automobile and motorcycle components and parts; sale of optical devices, electronic optoelectronic devices, night vision devices information and communication devices; and the relevant technical development, technical transfer, technical consultation, technical services and import and export business and consultation on assets merger and asset restructuring.

Minsheng Industrial engages in transportation via rivers and by sea.

Zhuangbei Finance is a company incorporated in the PRC on 21 October 2005. The principal businesses of Zhuangbei Finance are to accept enterprises deposit, process financial activities such as enterprise loan and fund raising as approved by NFRA. Zhuangbei Finance is a non-bank financial institution regulated by NFRA.

V. DEFINITIONS

"Announcement"	the announcement published by the Company on 30 October 2023 regarding, among others, the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements contemplated under the Framework Agreement(s) for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements and the Non-Exempt Continuing Connected Transactions contemplated under the Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions
"APLL"	APL Logistics Ltd.
"associate(s)"	has the meaning ascribed to it under the Listing Rules
"Baogang Zhushang"	Nanjing Baosteel Summit Metal Products Co., Ltd. (南京寶鋼住商金屬製品有限公司)
"Board"	the board of directors of the Company
"CFCA"	China Financial Certification Authority (中國金融認證中心)
"Changan Automobile"	Chongqing Changan Automobile Co., Ltd. (重慶長安汽車股份有限公司), a joint stock company established in China on 31 October 1996, the shares of which are listed on the A and B share markets of the Shenzhen Stock Exchange
"Changan Ford"	Changan Ford Automobile Co., Ltd.
"Changan Property"	Chongqing Changan Property Management Co., Ltd. (重慶市長安物業管理有限公司)

"China Changan"

China Changan Automobile Group Co., Ltd. (中國長安汽車集團股份有限公司), a joint stock limited company established in the PRC on 26 December 2005, former name was China South Industries Automobile Corporation (中國南方工業汽車股份有限公司)

"China" or "PRC"

the People's Republic of China which, for the purpose of this announcement, excludes Hong Kong, Macau and Taiwan

"Circular"

the circular published by the Company on 23 January 2024 regarding, among others, the Non-Exempt Continuing Connected Transactions contemplated under the Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions

"Company"

Changan Minsheng APLL Logistics Co., Ltd. (重慶長安民 生物流股份有限公司)

"Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements" the continuing connected transactions contemplated under each of the framework agreements as set out in the section headed "The Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements"

"Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025" the continuing connected transactions to be conducted in 2025, as set out in the section headed "Continuing Connected Transactions Exempt from Independent Shareholders' Approval for 2025" in this announcement

"CSGC"

China South Industries Group Corporation (中國南方工業集團公司), renamed to China South Industries Group Corporation Co., Ltd. (中國兵器裝備集團有限公司), a company established in the PRC on 1 July 1999 with limited liability

"Deposit"

the deposit from time to time placed or to be placed by the Group with Zhuangbei Finance pursuant to the framework agreement entered into between the Company and Zhuangbei Finance

"Director(s)"

directors of the Company

"EGM"

an extraordinary general meeting of the Company expected to be convened as soon as possible for purposes of considering and approving, among others, the respective annual caps for each of Non-Exempt Continuing Connected Transactions for 2025

"Framework Agreement(s) for the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements" the framework agreement entered into on 30 October 2023 by the Company with each of China Changan, APLL and Minsheng Industrial, as well as the framework agreement between Nanjing CMSC and Baogang Zhushang, all of such agreements shall be for a term of three years from 1 January 2024 to 31 December 2026, individually or collectively (as the case may be)

"Framework Agreement(s) for the Non-Exempt Continuing Connected Transactions" the framework agreement entered into on 30 October 2023 by the Company with each of Changan Automobile, China Changan, Minsheng Industrial and Zhuangbei Finance, all of such agreements shall be for a term of three years from 1 January 2024 to 31 December 2026, individually or collectively (as the case may be)

"Group"

the Company and its subsidiaries from time to time

"Hong Kong"

the Hong Kong Special Administrative Region of the PRC

"Independent Board Committee"

a committee comprised of Mr. Li Ming, Mr. Man Wing Pong and Ms. Chen Jing, all of whom are independent non-executive directors of the Company, formed to advise the Shareholders in connection with the Non-Exempt Continuing Connected Transactions for 2025 and major transaction (including the Proposed Caps and the maximum outstanding daily balance on the Deposit)

"Independent Third Party(ies)"

person(s) who or company(ies) together with its/their ultimate beneficial owner(s) which is/are third party(ies) independent of the Company and its connected person(s) (as defined under the Listing Rules)

"Independent Shareholders"

shareholders of the Company that, in relation to the resolutions approving each of the Non-exempt Continuing Connected Transactions for 2025 contemplated under each of the framework agreements with China Changan, Changan Automobile, Zhuangbei Finance and their respective associates, but excluding China Changan and its associates; in relation to the resolution approving the Non-exempt Continuing Connected Transactions for 2025 contemplated under the framework agreement with Minsheng Industrial and its associates, but excluding Minsheng Industrial, Ming Sung (HK) and their respective associates

"Listing Rules"

the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited

"Minsheng Industrial"

Minsheng Industrial (Group) Co., Ltd. (民生實業(集團)有限公司), a limited liability company established in China on 10 October 1996

"Ming Sung (HK)"

Ming Sung Industrial Co., (HK) Limited, a company established in Hong Kong with limited liability on 31 May 1949

"NFRA"

National Financial Regulatory Administration, the former China Banking and Insurance Regulatory Commission

"Nanjing CMSC"

Nanjing CMSC Logistics Co., Ltd. (南京長安民生住久物流有限公司), a foreign invested joint venture company established in 2007

"Non-Exempt Continuing Connected Transactions"

the non-exempt continuing connected transactions contemplated under each of the framework agreement as set out in the section headed "The Non-Exempt Continuing Connected Transactions" in this announcement

"Non-Exempt Continuing Connected Transactions for 2025"

the continuing connected transactions to be conducted in 2025, as set out in the section headed "Non-Exempt Continuing Connected Transactions for 2025 and Major Transaction" in this announcement, individually or collectively (as the case may be)

"PBOC"

The People's Bank of China

"percentage ratio(s)"

has the same meaning ascribed thereto under the Listing Rules

"Proposed Cap(s)"

the proposed annual maximum limitation or the maximum daily balance of the Non-Exempt Continuing Connected Transactions for 2025 and the Continuing Connected Transactions Exempt from Independent Shareholders' Approval Requirements for 2025, and the deposit transaction with Zhuangbei Finance, individually or collectively (as the case may be)

"Quam Capital" or "Independent Financial Advisor"

Quam Capital Limited, a licensed corporation to carry out Type 6 (advising on corporate finance) regulated activity under the Securities and Futures Ordinance (Chapter 571 of Laws of Hong Kong), and the independent financial adviser to advise the Independent Board Committee and the Independent Shareholders in relation to the Non-exempt Continuing Connected Transactions for 2025 and major transaction (including the Proposed Caps and the maximum outstanding daily balance on the Deposit)

"RMB"

Renminbi, the lawful currency of the PRC

"SASAC"

the State-owned Assets Supervision and Administration Commission

"Shareholders"

shareholders of the Company

"Shares"

ordinary shares of the Company, with a par value of RMB1.00 each

"SIAMC"

China South Industries Assets Management Co., Ltd. (南方工業資產管理有限責任公司), a company incorporated in the

PRC with limited liability

"Stock Exchange"

The Stock Exchange of Hong Kong Limited

"Sumitomo"

Sumitomo Corporation, a limited company established in Japan on 24 December 1919

"Supervisory Committee" the supervisory committee of the Company

"Zhuangbei Finance" China South Industries Group Finance Co., Ltd. (兵器裝備

集團財務有限責任公司)

"%" per cent

By Order of the Board
Changan Minsheng APLL Logistics Co., Ltd.
Xie Shikang
Chairman

Chongqing, the PRC 2 December 2024

As at the date of this announcement, the board of directors of the Company comprises: (1) Mr. Xie Shikang and Mr. Wan Nianyong as executive directors; (2) Mr. Che Dexi, Mr. Chen Wenbo, Ms. Jin Jie and Mr. Dong Shaojie as non-executive directors; (3) Mr. Li Ming, Mr. Man Wing Pong and Ms. Chen Jing as independent non-executive directors.

^{*} For identification purpose only